

Dealing with Airport and Airspace Congestion in Europe

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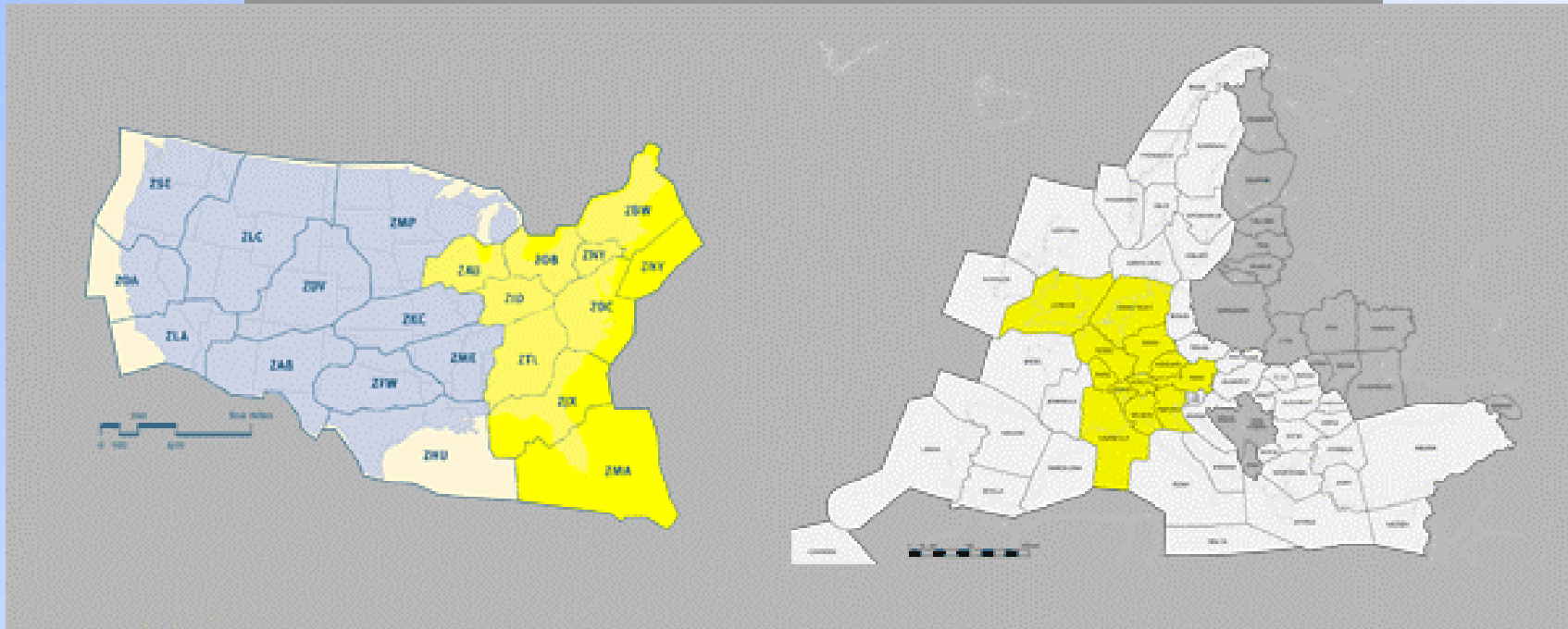
16 March 2001



Presentation

- Airport capacity
 - US and European policies
 - Observed results
- Airspace capacity
 - European ATM Performance
 - Recent initiatives
- Conclusion

US and European ARTCCs



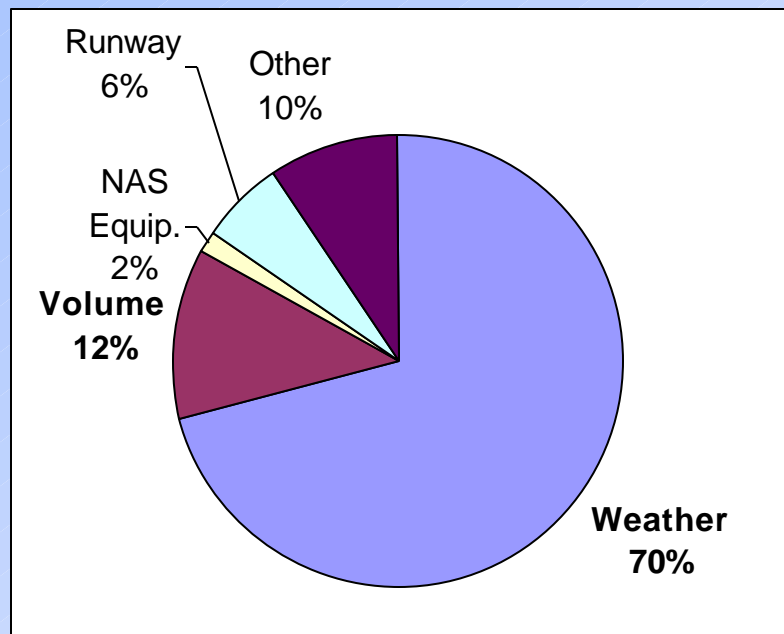
9.8 M km²
15.9 M flights
12700 M km

10.5 M km²
7.9 M flights
6300 M km

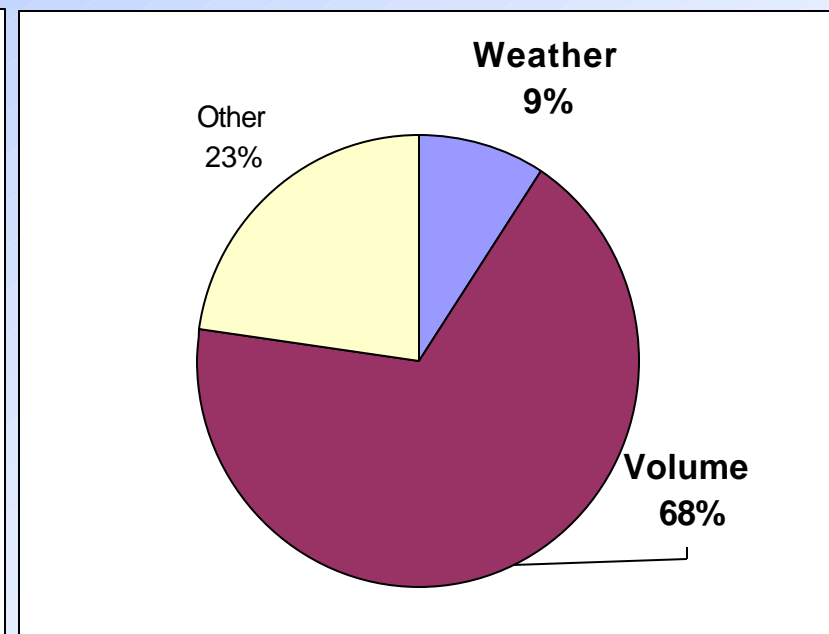
Airport demand/capacity management

Airports	US	Europe
Demand	Uncapped (exceptions)	Capped (major airports)
Capacity	Higher in VMC	IMC
Bad weather	Less frequent	Frequent
Demand- Capacity Management	Taxi, Airborne delays	Airport scheduling

Delays managed by ATM



US 2000



Europe 2000

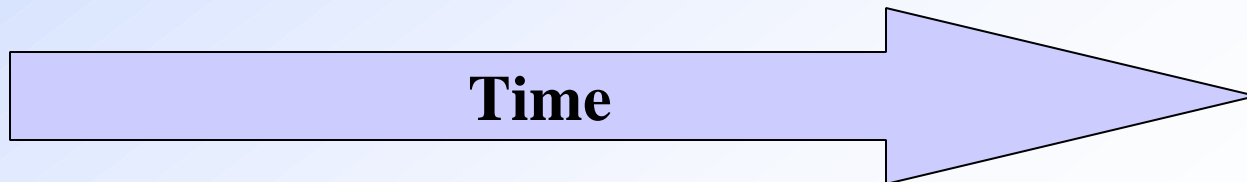
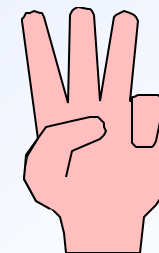
Airport capacity related
ATFM delays: ~ 20%

European ATM performance

Safety
Delay
Cost-Effectiveness

Access
Reliability
Predictability
Environment
Flight Efficiency

Flexibility
Equity



European air traffic growth

1990-2000

Strong traffic growth

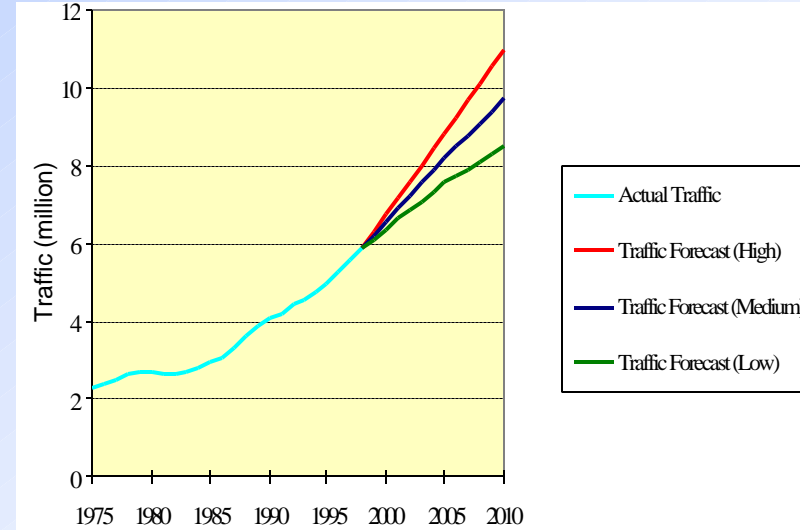
+60% traffic

(4,8% p.a.)

+80% distance flown

(6% p.a.)

Driven by economic growth,
single market, single air transport market



Air transport accidents

Europe 1975 - 2000

	US	Europe
Hull losses per 100 000 departures	0.5	0.6

**3 collisions
on the runway**

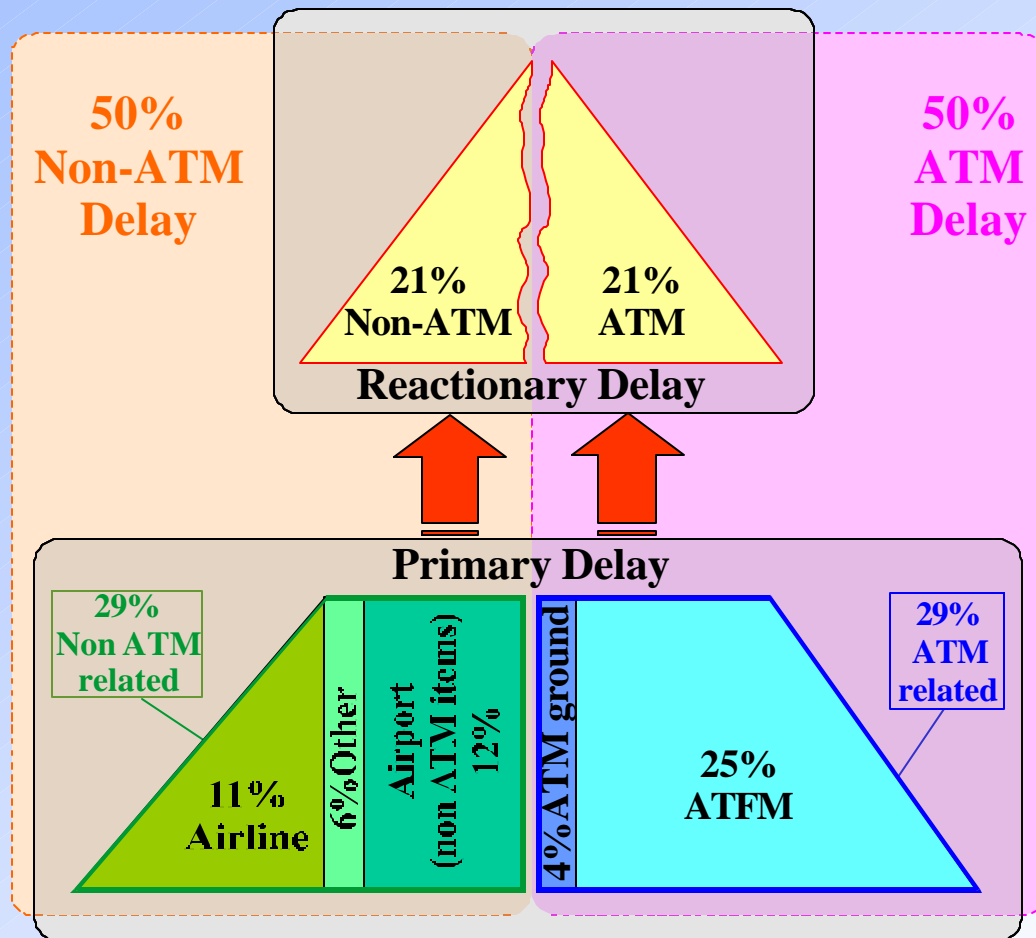
1 Mid-air collision

IFR/IFR



Harmonised incident reporting standard applies from 2000

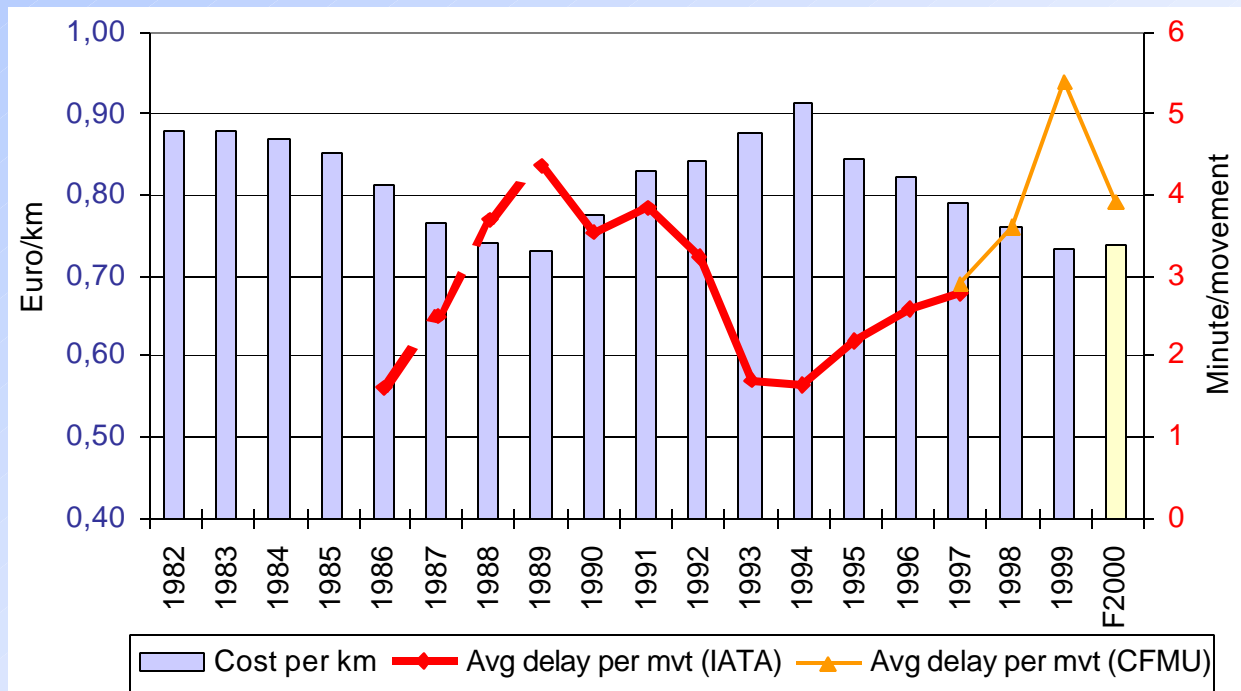
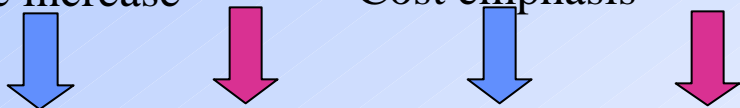
Air transport delay causes



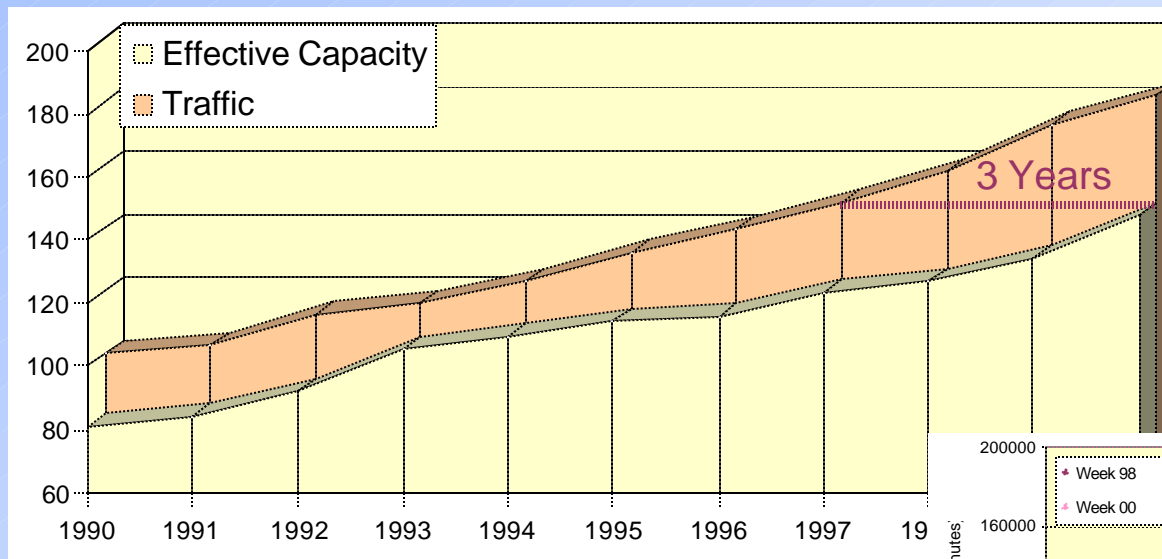
Based on airline reports using IATA delay codes (1999)

ATM delays and costs

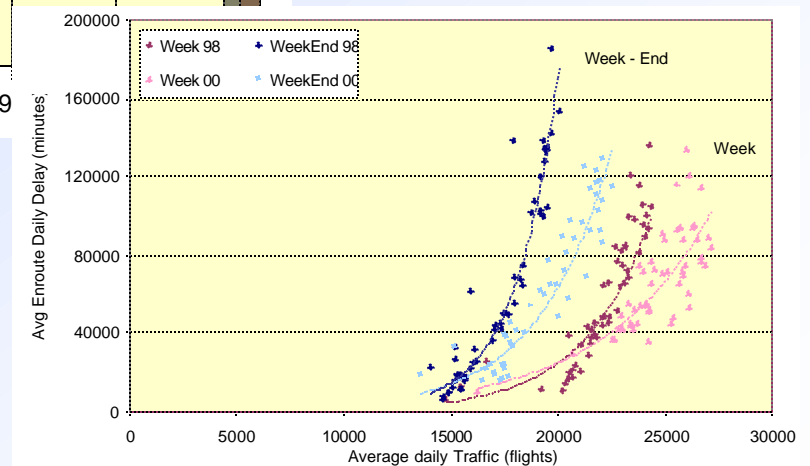
Traffic increase Strategy 90's Cost emphasis Performance-oriented strategy



En-route capacity and demand



Capacity shortfall (~20%)
=> large ATFM delays



Cost of en-route ATFM delays (2000)

	Delay minutes	Unit cost (Euro)	Total value (Million Euro)
Airlines			
ATFM delays	24 million	40-66	960 - 1 584
Reactionary delays	12 million	28	336
Total airlines related costs	36 million		1 296 - 1 920
Passenger costs	36 million	46-60	1 656 - 2 160
Total ATFM delay costs			2 952 - 4 080

Existing features

- Route charges (user fees)
 - Recovery of costs declared by States
 - National unit rates
 - User charged according to filed route
 - Collected centrally (except terminal charges)
- Central Air Traffic Flow Management
 - Ground holding: Take-off slots allocated on first filed-first served basis for most penalising restriction (airport and airspace capacity)

Recent strategic initiatives

- Institutional strategy (1997)
 - Revised EUROCONTROL Convention
 - Majority “binding” decision making
 - “Hard” safety regulation (SRC)
 - “Soft” performance regulation (PRC)
 - Distributed service provision (monopolies)
- ATM 2000+ strategy (2000)
 - Strategy, road map, sub-strategies (COM,...)
 - Objectives

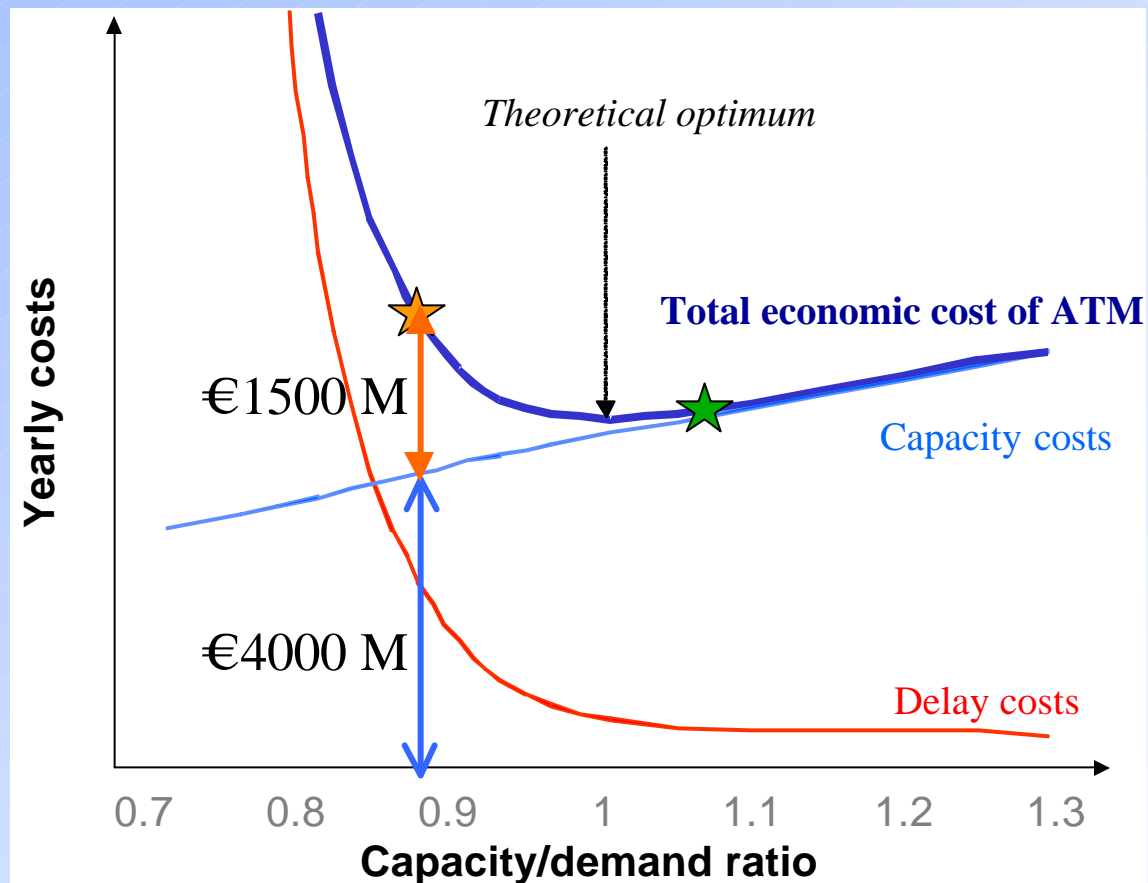
ATM 2000+ strategy objectives

- Increase Safety levels
 - Total number of incidents/accidents capped
- Meet traffic demand
(Study on constraints to growth)
- Reduce total unit costs to users
 - Direct (routes charges) + indirect (delays, ...)

En-route capacity management

En-route	US	Europe
Demand	Unlimited	Unlimited
Capacity	7 choke points	Major issue (mostly upper)
Severe Weather	Frequent	Less frequent
Demand-Capacity Management	Rerouting MIT Ground hold (Exceptional)	Ground hold

Capacity/Delay Trade-offs



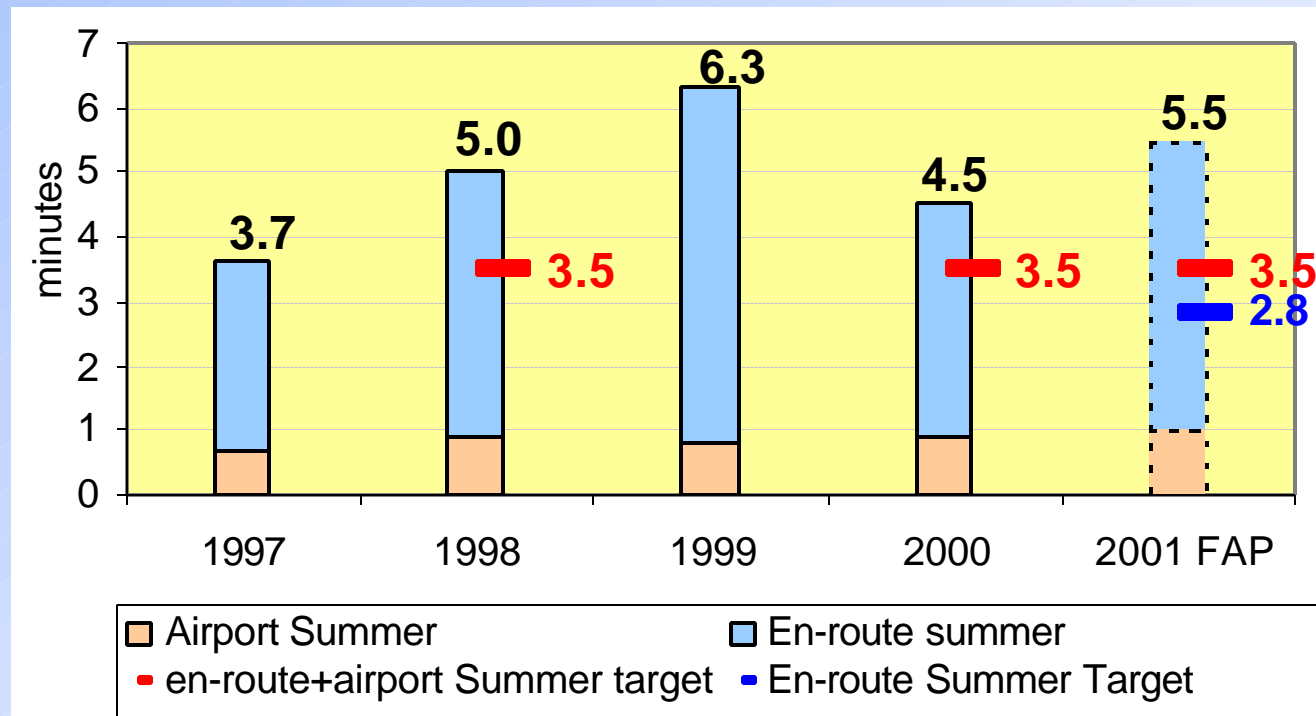
En-route

Capacity target:
Theoretical optimum
Some spare capacity
for unforeseen growth

Airspace capacity management

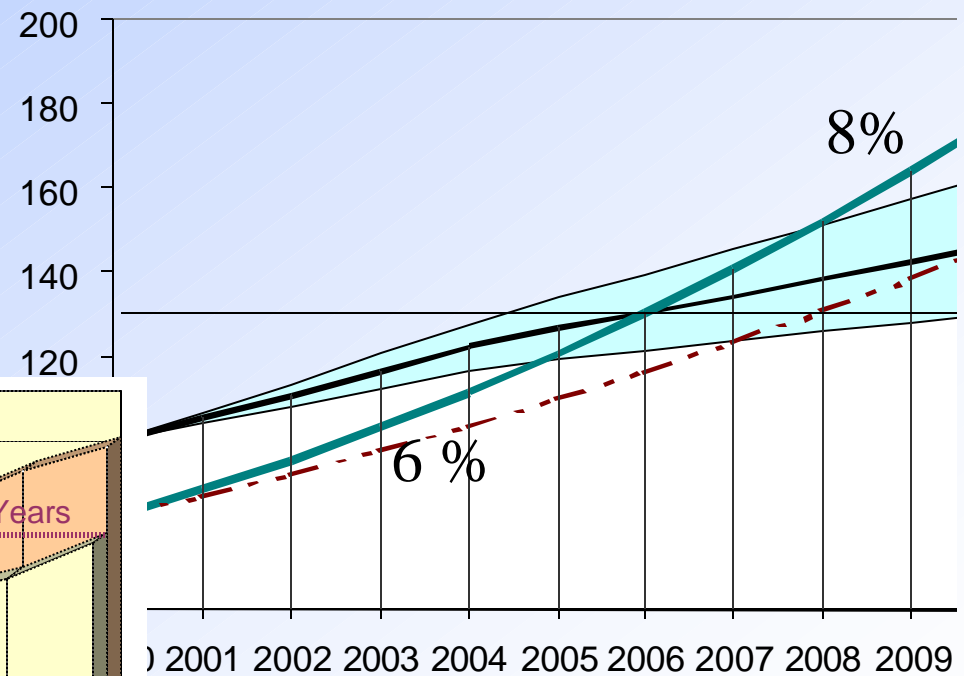
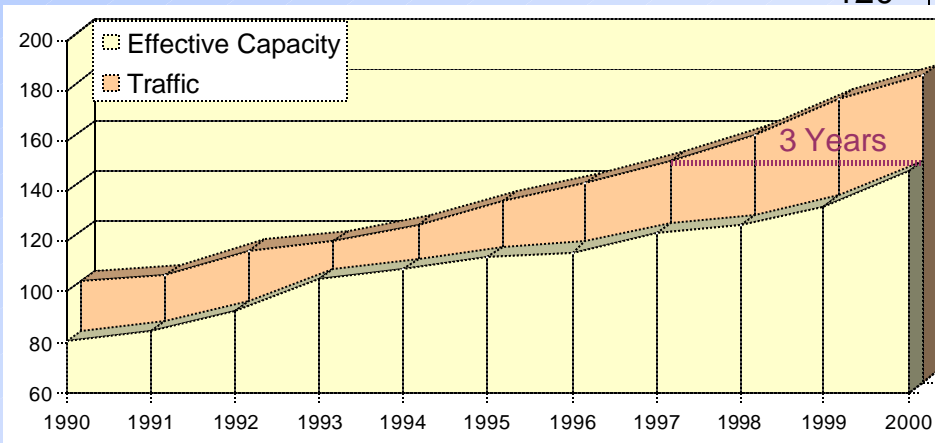
- Short term
 - Agreed European target => Individual targets
 - Providers' "best effort"
(optimised use of existing resources)
 - Next summer ATFM delay forecast
- Medium term
 - Capacity and resource planning (top down + bottom up)
 - New features (e.g. continental RVSM)
- Long term (R&D)

European ATFM delays



Airport capacity related ATFM delays: ~ 20%

Reaching optimum capacity



Cost effectiveness

- Benchmarking across European providers
 - Econometric techniques, $R^2= 0.96$
 - Range: -23%, +57%
- Comparison with the USA
 - Cost ratio per flight or distance unit

Single European Sky

- High Level Group report (Dec 2000)
 - “Single Sky over single market”
 - Institutional framework
 - Effective regulation
 - Safety, airspace, performance, technical standards
 - Involvement of all stakeholders, social dialogue
 - Performance review
 - Coherent airspace design

Governance

Ownership/control



Legal status



Regulation



UK case

NATS public-private partnership

Majority private owner (49%)

Economic regulation (price cap: RPI - X)

with incentive for reducing delays

Conclusions

- Airport capacity
 - Policy issue: more runways, capping, pricing?
 - ATM: Safety vs capacity policy decision
 - Moving the safety-capacity boundary?
- Airspace capacity
 - Traditional: airspace design (sectors, staff)
 - Airspace mgt (FUA), RVSM (2002), data-link
 - How to ensure independent providers deliver?
 - Incentives to providers: see UK experience